

EXECUTIVE DEPARTMENT
STATE OF CALIFORNIA

MEMORANDUM OF UNDERSTANDING
BETWEEN
THE LVIV REGIONAL STATE (MILITARY) ADMINISTRATION, UKRAINE
AND
THE STATE OF CALIFORNIA OF THE UNITED STATES OF AMERICA

The Lviv Regional State (Military) Administration (“Lviv Region”) of Ukraine and the State of California of the United States of America (“California”), hereinafter referred to as “the Participants,” declare as follows;

Whereas the State of California was among the first to recognize the tragedy of the Holodomor of 1932–1933 in Ukraine, including a memorial that was erected in 1986 in the Gloria Molina Grand Park (Los Angeles) in memory of the millions of dead Ukrainians, which today tells the world about the crimes of the Stalinist regime;

Whereas the California–Ukraine National Guard Partnership was initiated in 1993 and is one of the outcomes of, and progressive partnerships within, the United States European Command State Partnership Program, and has made humanitarian support a constant aspect of every deployment, including development in the Lviv region;

Whereas Ukraine created the Consulate General of Ukraine in San Francisco in 2003, and the State of California continues to appreciate and work with the Consulate General to strengthen the relationship between Ukraine and California;

Whereas the California Legislature approved Senate Concurrent Resolution No. 96 on April 25, 2024, which establishes a sister-state relationship between California and the Lviv Region, Ukraine;

Whereas there are over 200,000 Ukrainian and Ukrainian-American people now residing in the State of California, including tens of thousands of individuals seeking safety during the temporary occupation of the territories of Ukraine by the Russian Federation;

Whereas the State of California acknowledges the significant contributions of the Ukrainian community residing within its borders, which has brought forth an array of talents, entrepreneurial spirit, culture, and traditions that played an invaluable role in building bridges of friendship and understanding between California and Ukraine;

Whereas the State of California recognizes the unwavering resilience and strength of the Lviv region, which has undergone challenges as a result of the Russian military aggression and yet remains a symbol of cultural richness, diversity, and economic potential;

Whereas the Participants share a mutual commitment to principles and advancement of freedom, democracy, rule of law, and self-determination;

Whereas the Participants agree on the common need to advance reconstruction and rebuilding in Ukraine, promote environmental remediation, and advance sustainable growth;

Whereas the Participants aim to leverage their shared values, existing collaboration, and the strengths and assets of their respective states, including the research, development, industrial, academic, innovation, and business ecosystems, to enhance collaboration;

Therefore, the Participants have reached the following understanding:

SECTION I Objectives

The purpose of this Memorandum of Understanding is to establish a flexible framework between the Participants in order to permit them to work collaboratively to exchange information, knowledge, experience, and best practices for the development of solutions for the Lviv Region's reconstruction and resiliency. In doing so, the Participants share the following common objectives:

- a) Develop and implement projects that generate mutual benefit while simultaneously contributing to rebuilding the Lviv region based on the principles of security, inclusivity, energy innovation, and technological effectiveness.
- b) Promote opportunities for private sector and government-to-government collaborations, as well as public-private partnerships within the targeted industry sectors outlined below.

Relevant agencies and stakeholders from the private sector, nonprofit organizations, industry associations, academia, and research institutions may be engaged and included in the dialogue whenever considered appropriate by both Participants.

SECTION II Areas of Cooperation

The Participants intend to enhance overall cooperation between their representative government bodies, knowledge-based institutions, civil society organizations, and businesses through initiatives focused particularly on, but not limited to, the following areas of cooperation:

- a) Academic and Research Cooperation
- b) Healthcare Innovation
- c) Emerging and Digital Technologies
- d) Energy Innovation
- e) Agricultural Innovation
- f) Defense Innovation
- g) Infrastructure and Sustainable Construction

SECTION III Coordination

The Participants respectively designate the Lviv Regional State (Military) Administration and California Governor's Office of Business and Economic Development to establish the creation of an action plan to implement the objectives of this Memorandum of Understanding.

SECTION IV Specific Activities

Specific activities to achieve the objectives of this Memorandum of Understanding for the key sectors and initiatives identified in Section II, to the extent permitted by applicable national law of Ukraine, the State of California, and the United States of America, may include:

- a) Exchange ideas and knowledge on how to stimulate innovation, facilitate entrepreneurship, and promote economic development in the specified areas of cooperation;
- b) Share information and best practices regarding policies and programs, as well as capacity-building, related to the areas of cooperation;
- c) Exchange ideas and knowledge on workforce development within the areas of cooperation;

- d) Host trade and investment missions and support business exchanges, ventures, and partnerships focused on the reconstruction of Lviv's critical infrastructure, including, but not limited to, healthcare and digital infrastructure;
- e) Coordinate on participation at relevant international conferences and trade shows, such as ReBuild Ukraine and the Ukraine Recovery Summit;
- f) Organize joint symposia, seminars, workshops, and technical exchanges with state agencies, academic institutions, private enterprises, nonprofit organizations, and industry associations;
- g) Convene policy dialogues among suitable government administrators, regulators, policymakers, and thought leaders on specific areas of cooperation;
- h) Facilitate partnerships and communication with local and regional jurisdictions; and,
- i) Participate in other commitments and/or initiatives to promote the deepening of ties between the Region of Lviv and the State of California, including innovation hubs and industry clusters.

SECTION V

No Legal Obligations, Rights, or Remedies

This Memorandum of Understanding is a voluntary initiative. It does not create any legally binding rights or obligations and creates no legally cognizable or enforceable rights or remedies, legal or equitable, in any forum whatsoever. In addition, the commitments in this Memorandum of Understanding are not conditioned upon reciprocal actions by other Participants; each Participant retains full discretion over implementation of its commitments in light of the Participant's individual circumstances, laws, and policies; and each Participant is free to terminate the Memorandum.

SECTION VI

Availability of Personnel and Resources

This Memorandum of Understanding does not involve the exchange of funds, nor does it represent any obligation of funds by either Participant. All costs that may arise from activities covered by, mentioned in, or pursuant to this Memorandum of Understanding will be assumed by the Participant that incurs them, unless otherwise expressly stated in a future written arrangement in accordance with applicable laws. All activities undertaken pursuant to this Memorandum of Understanding are subject to the availability of funds, personnel and other resources of each Participant.

The personnel designated by a Participant for the execution of this Memorandum of Understanding will work under the orders and responsibility of that Participant and any other organization or institution to which the personnel already belongs, at all times maintaining any preexisting employment relationship only with that Participant and organization or institution, and not with any other Participant.

SECTION VII

Compliance with Applicable Laws

This Memorandum of Understanding will be construed consistent with all applicable laws, and activities undertaken in connection with this Memorandum of Understanding will be subject to, and will be undertaken in a manner consistent with, all otherwise-applicable laws.

SECTION VIII
Interpretation and Application

Any difference that may arise in relation to the interpretation or application of this Memorandum of Understanding will be resolved through consultations between the Participants, which will endeavor in good faith to resolve such differences.

SECTION IX
Final Provisions

This Memorandum of Understanding is effective from the date of its signature, for a five year period, unless renewed or extended by the Participants in the same manner that the Participants may otherwise modify this Memorandum of Understanding.

This Memorandum of Understanding may be modified at any time by mutual consent of the Participants. Any modification will be made in writing and specify the date on which such modification is to become effective.

Any of the Participants may, at any time, terminate this Memorandum of Understanding by providing a written notice to the other Participant(s). A Participant that intends to terminate this MOU will endeavor to provide notice of such termination to other Participants 60 days in advance.

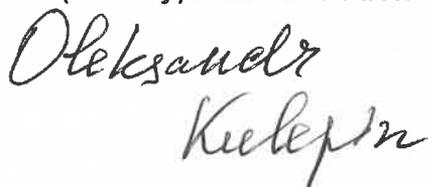
The termination of this Memorandum of Understanding will not affect when activities are initiated while this Memorandum of Understanding will conclude, unless a Participant expressly states otherwise. A Participant that intends to terminate a previously initiated activity will endeavor to reach an understanding with the other Participant concerning such termination.

Signed in Munich, Germany on February 14, 2026, in two original copies in Ukrainian and English, both versions being equally valid.

**FOR THE LVIV REGIONAL STATE
(MILITARY) ADMINISTRATION**



For **Maksym KOZYTSKYI**
Head (Chief) of Lviv Regional State
(Military) Administration



**FOR THE STATE OF CALIFORNIA
OF THE UNITED STATES OF
AMERICA**



for **GAVIN NEWSOM**
GOVERNOR