EXECUTIVE DEPARTMENT
STATE OF CALIFORNIA

Queensland Government
Australia

MEMORANDUM OF COOPERATION

FOR AGRICULTURAL INNOVATION, BIOTECHNOLOGY AND PRODUCTIVITY

BETWEEN

THE STATE OF QUEENSLAND IN AUSTRALIA

AND

THE GOVERNMENT OF THE STATE OF CALIFORNIA OF THE UNITED STATES OF AMERICA

The Queensland Government of Australia and the Government of the State of California of the United States of America, hereinafter referred to as "the Participants," declare as follows:

RECOGNIZE that both jurisdictions are global leaders in agriculture, innovation, life sciences, biotechnology, research, entrepreneurship, and clean technology;

SHARE common challenges and opportunities relating to climate, water security, food production, supply-chain optimization, environmental sustainability, workforce development, and economic growth;

RECOGNIZE the transformative potential of agricultural biotechnology, AgTech, precision agriculture, digital agriculture, Artificial Intelligence (AI), advanced manufacturing, and emerging technologies to improve agricultural productivity, sustainability, profitability, and food security;

ACKNOWLEDGE the importance of responsible innovation that benefits producers, regional communities, researchers, industry, consumers, and future generations; and

SEEK to strengthen economic, scientific, educational, and commercial ties between Queensland and California;

Therefore, the Participants have reached the following understanding:

SECTION I
Objective

The purpose of this Memorandum of Cooperation is to establish a flexible framework between the Participants in order to permit them to pursue collaboration in areas of mutual interest. In doing so, the Participants share the following common objectives:

a) Accelerate Innovation: Support joint innovation initiatives that advance agricultural productivity, sustainability, and competitiveness. This could include: 1) Precision and digital agriculture; 2) Robotics, automation, and advanced analytics; 3) Decision support and predictive analytics; 4) Supply chain optimization; and 5) Climate-resilient and productive agricultural systems.

b) Advance Agricultural Biotechnology: Promote cooperation in agricultural biotechnology and related fields. This could include: 1) Applied agricultural genomics; 2) Enhanced diagnostics; and 3) Advancing biologicals for sustainable pest management.

c) Build Climate and Water Resilience: Cooperate and share initiatives that strengthen resilience and sustainability, including: 1) Drought adaptation and water-use efficiency; 2) Climate risk management and 3) Sustainable production systems.

SECTION II
Areas of Cooperation

The Participants intend to collaborate on agricultural innovation, biotechnology and productivity through initiatives focused particularly on, but not limited to, the following areas of cooperation:

a) Research and Innovation

b) Commercialization and Industry Engagement

c) Trade, Investment and Market Development

d) Skills and Capability Development

e) Government Collaboration

SECTION III
Coordination

The Participants respectively designate the Department of Primary Industries of the Queensland Government and the California Department of Food and Agriculture of the State of California to establish the creation of an action plan to implement the objectives of this Memorandum of Cooperation.

SECTION IV
Specific Activities

Specific activities to achieve the objectives of this Memorandum of Cooperation for the key sectors and initiatives identified in Section II may include:

a) Research and Innovation - joint research initiatives, institutional partnerships, and the exchange of knowledge and expertise.

b) Commercialization and Industry Engagement - innovation ecosystems, technology demonstration initiatives, and pathways to commercialization.

c) Trade, Investment and Market Development - business engagement, investment promotion, and initiatives that support market access and growth.

d) Skills and Capability Development - student and researcher exchanges, workforce development initiatives, and leadership collaboration.

e) Queensland Government Collaboration - policy dialogue, information sharing, and the exchange of best practices.

SECTION V
No Legal Obligations, Rights, or Remedies

This Memorandum of Cooperation is a voluntary initiative. It does not create any legally binding rights or obligations and creates no legally cognizable or enforceable rights or remedies, legal or equitable, in any forum whatsoever. In addition, the commitments in this Memorandum of Cooperation are not conditioned upon reciprocal actions by other Participants; each Participant retains full discretion over implementation of its commitments in light of the Participant's individual circumstances, laws, and policies; and each Participant is free to terminate the Memorandum of Cooperation.

SECTION VI
Availability of Personnel and Resources

This Memorandum of Cooperation does not involve the exchange of funds, nor does it represent any obligation of funds by either Participant. All costs that may arise from activities covered by, mentioned in, or pursuant to this Memorandum of Cooperation will be assumed by the Participant that incurs them, unless otherwise expressly stated in a future written arrangement in accordance with applicable laws. All activities undertaken pursuant to this Memorandum of

Cooperation are subject to the availability of funds, personnel and other resources of each Participant.

The personnel designated by a Participant for the execution of this Memorandum of Cooperation will work under the orders and responsibility of that Participant and any other organization or institution to which the personnel already belongs, at all times maintaining any pre-existing employment relationship only with that Participant and organization or institution, and not with any other Participant.

SECTION VII
Compliance with Applicable Laws

This Memorandum of Cooperation will be construed consistent with all applicable laws, and activities undertaken in connection with this Memorandum of Cooperation will be subject to, and will be undertaken in a manner consistent with, all otherwise applicable laws.

SECTION VIII
Interpretation and Application

Any difference that may arise in relation to the interpretation or application of this Memorandum of Cooperation will be resolved through consultations between the Participants, which will endeavor in good faith to resolve such differences.

SECTION IX
Final Provisions

Each Participant (**Recipient**) will not disclose the Confidential Information of the other Participant (**Discloser**) without prior written consent, except to the extent disclosure may be required by the laws of the Recipient's jurisdiction, to the Recipient's professional advisors on a need-to-know basis, or in accordance with the Recipient's internal government policies and procedures. "**Confidential Information**" means any information which a Participant designates as confidential, other than information independently developed by the Recipient or made publicly available in either jurisdiction other than in a manner inconsistent with this Memorandum of Cooperation.

This Memorandum of Cooperation is effective from the date of its signature, for a Period of five years, unless renewed or extended by the Participants in the same manner that the Participants may otherwise modify this Memorandum of Cooperation.

This Memorandum of Cooperation may be modified at any time by mutual consent of the Participants. Any modification will be made in writing and specify the date on which such modification is to become effective.

Any of the Participants may, at any time, terminate this Memorandum of Cooperation by providing written notice to the other Participant(s). A Participant that intends to terminate this Memorandum of Cooperation will endeavor to provide notice of such termination to other Participants 30 days in advance.
The termination of this Memorandum of Cooperation will not affect when activities initiated while this Memorandum of Cooperation is in effect will conclude, unless a Participant expressly states otherwise. A Participant that intends to terminate a previously initiated activity will endeavor to reach an understanding with the other Participant concerning such termination.

Signed in Sacramento, California, United States of America on September 1, 2026.

FOR THE GOVERNMENT OF THE STATE OF CALIFORNIA OF THE UNITED STATES OF AMERICA		FOR THE QUEENSLAND GOVERNMENT OF AUSTRALIA
Honorable Eleni Kounalakis **Lieutenant Governor**		**Honorable David Crisafulli MP** **Premier and Minister for Veterans**